IMPORTANT INFORMATION BEFORE BEGINNING YOUR APPLICATION

• Once you have submitted your application, you will receive an email confirmation from gloriap@zsr.org indicating your recent submission.
  
a. When your online account was created for your organization, make sure that the email address is a valid email address without spam blockers or bulk mail filter. All communications will be emailed to the email address that was used when the online account was created.

b. If that email address has changed or if you are unsure about the email address used, contact the Foundation at the number provided below.

c. If you do not receive confirmation of submission, check your spam mail or junk mail. If not there, you may not have selected the Submit button. Log back into your account and look in the pending applications. If not submitted, open and resubmit the application.

d. Add gloriap@zsr.org to your email contacts.

• Save your work frequently by clicking the "Save and Finish Later" button found at the bottom of each page. Please note that saving your application will also trigger an automated email reminder that will include the steps to access a saved application. You may need to close your internet browser completely before logging back into your account. If you don't close, you may be directed to begin a new application.

• Please do not use the back button on your browser; click the tabs at the top of the page of the application to return to a particular section of the application.
Upon reviewing your application, if red errors display, please correct the information, then click on the "Update" button at the bottom of the page. When all errors are resolved, the final attachment has been created and uploaded, and the "Update" button has been selected; you can submit your application. All questions and required information must be completed and uploaded. **If you would like to provide any additional information other than what is required in the application, contact the Foundation.**

Please do not use bullet points, tabs, or other symbols or special characters (e.g., #, (), "", >, <, *). Our online system does not recognize them. Also, bold and underlined text formatting options will not be displayed within your answers.

Click the **red check mark** to spell check your narrative.

Anywhere the blue info-bubble is displayed; there is a help text. Please take time to read the information that pertains to that question or selection.

This application includes calculated fields designed to help you identify any inconsistencies in the data being provided. Please click the calculator symbol and then wait for the page to re-load. If you are asked to insert any numbers, please insert whole numbers only - no decimals.

**Do not submit any information to documents@zsr.org (unless directed by Foundation staff).**

**IMPORTANT:** For uploading documents as attachments within the application – The recommended format for documents is pdfs. However, we will accept Excel and Word documents. TIF or JPEG or PNG formats will **NOT** be accepted.

If other questions arise while working on this application, visit our website at **www.zsr.org**. If you cannot find the answer to your questions, call us at (800) 443-8319 or (336) 725-7541.

**I have read and understand the above information.**
Eligibility Assessment

Progress Reports, Interim Reports, and Final Reports – for former or current grantees:

These reports are no longer provided on our website and can only be assessed through the Grantee's online account. In accordance with our Grantees Acceptance and Understanding (GAU) form (#3, #4, and Submission of Reports), the Grantee is required to submit a report providing how funds are spent and progress made in accomplishing the purpose of the grant. (A sample GAU form can be viewed at www.zsr.org/grantees.)

- **Progress Reports – A progress report is not required at time of submission.** If a progress report is needed - After the application has been submitted, we will provide a progress report(s) in your online account and notify you via email when the form is available and when to submit.

- **Interim Reports – These reports are required on multi-year Strategic Grants only.** (If you received a one-year strategic General Operating Support, one-year Strategic Project or a Small grant, you do not complete an interim report.) The interim report will be placed in your online account and must be submitted eleven (11) months after the previous payment is disbursed. The report must be submitted to us and approved by the Foundation staff before the second or subsequent payments are disbursed.

- **Final Reports** – After the last payment has been disbursed, the final report is due no later than fifteen (15) months from the date of the last payment.
• If a Grantee has received previous grants from the Foundation, all previous reporting requirements that are delinquent must be submitted to and approved by the Foundation before any further release of funds are made. Also, any pending grant applications could potentially not be considered for funding in the current cycle.

For more information, please contact the Foundation at 800-443-8319 or 336-725-7541.

I have read and understand the change.

-Select One-  

Next
**General Information**

**IMPORTANT:** For uploading documents as attachments within the application – The recommended format for documents is pdfs. However, we will accept Excel and Word documents. TIF or JPEG or PNG formats will **NOT** be accepted.

**IMPORTANT:** If your organization does not have its own Tax Exempt Certificate (Determination Letter) and another organization is applying on your behalf as the Fiscal Sponsor, you must contact the Foundation for prior approval to apply.

If another organization is applying on your behalf as a fiscal sponsor, what **ZSR staff member gave prior approval for the fiscal sponsorship?**

If approval was given:
- You must apply as a PROJECT of that organization and complete a "Project Support" application.
- You must provide that organization's Tax Exempt Certificate.
- If a grant is awarded, that organization is responsible for the administration of the grant and for any reporting requirements needed.

**Name of Organization**

Exactly as it appears on your federal tax-exemption certification under Section 501(c)(3) of the IRS Code.

xyz corp

Federal Tax ID or Federal EIN Number **(NOT State EIN Number)**
Format: 99-9999999

10854861

**Office Mailing Address**

123 Anywhere Street

**City**
Winston Salem

**State**
NC

**Zip Code**
27101

**County in which your primary headquarters is located**

FORSYTH

**Website**

xyz@yahoo.com

**Telephone**

Format: 999-999-9999

999-999-9999

**Fax**

Format: 999-999-9999

999-999-9999
Select your foundation status under the Internal Revenue Code Section 509. All 501(c)(3) organizations are categorized into one of four types of public charities under IRC Section 509. The 509 status can be found on your IRS determination letter. For further explanation of what a 509(a) status is, see the Internal Revenue Service website under Public Charities (http://www.irs.gov/publications/p557/ch03.html#en_US_2011_publink1000200126).

509(a)(1)

If your organization is a section 509(a)(3) supporting organization, select the type. <None>

Organization Primary Contact:

- If you are applying on behalf of a college or university, please provide the following as the Organization Primary Contact: “Leader” of the Center/Department/Institute requesting funds. (DO NOT LIST THE CFO, PRESIDENT, OR CHANCELLOR OF THE SCHOOL.)

- If you are applying on behalf of a governmental unit or a religious entity, please provide the following as Organization Primary Contact: “Executive Director, Chief Executive Officer, etc.”

Prefix  Mr.  ▼
First Name  Jacob  ▼
Middle Name  ▼
Last Name  Doe  ▼
Suffix  <None>  ▼

Title  ▼
Executive Director

Address
123 Anywhere Street
City  Winston Salem  ▼
State  NC  ▼
Zip Code  27101

Phone  ▼
3361234567
Extension  101
Cell Phone  ▼
3366874123

Office Fax  ▼
3369999999
E-mail  ▼
xyzcorp@gmail.com

Race/Ethnicity  ▼
White/Caucasian

Primary Contact for the PROJECT:

Same as Organization Primary Contact  □

Primary Contact for the PROJECT:

If you are applying on behalf of a college or university, please provide the following as the Primary Contact for the Project:
- List the person that is most knowledgeable about the project. (DO NOT LIST THE DEVELOPMENT OFFICER.)
If you are applying on behalf of a governmental unit or religious entity, please provide the following as the Primary Contact for the Project:
- List the project coordinator or the person that is most knowledgeable about the project to whom all communications regarding this application should be directed.

<table>
<thead>
<tr>
<th>Prefix</th>
<th>First Name</th>
<th>Middle Name</th>
<th>Last Name</th>
<th>Suffix</th>
</tr>
</thead>
<tbody>
<tr>
<td>Miss</td>
<td>Mary</td>
<td></td>
<td>Doe</td>
<td>&lt;None&gt;</td>
</tr>
</tbody>
</table>

**Title**

Supervisor

**Office Mailing Address**

123 Anywhere Street

**Office City**

Winston Salem

**Office State**

NC

**Office Zip Code**

27101

**Telephone**

Format: 999-999-9999

3361234567

**Cell Phone**

Format: 999-999-9999

3366874124

**E-mail**

xyz1corp@gmail.com

**Office Fax**

Format: 999-999-9999

If your organization’s primary mailing address is different from your physical address, please provide the information requested below.

**Physical Street Address**

**City**

**State**

**Zip Code**

---

**Application Information**

- Which of the following best describes the focus of your proposal?
  
  (Note: It is not necessary to contact the Foundation with questions regarding this field; simply select the best fit. This information will not negatively affect your grant request.)

  <Select One>

  - Please enter a short project title.
  
  (If college/university, please list the center/department/institute requesting funds, then the project title.)

  Please briefly describe the project for which you are requesting funds.
Period for which funds are requested:

- Length of Grant:
  - (months)
  - <Select One> ▼

Start Date
06/01/2015

Please state the requested amount per year for each year

If you entered 12 months in “Length of Grant” above, enter amount requested in Year 1 box, 0 in Year 2 box and 0 in Year 3 box. Then “Enter the total amount being requested.”

If you entered 18 or 24 months in Length of Grant above, enter amount requested in Year 1 box, enter amount requested in Year 2 box, and 0 in Year 3 box. Then in “Enter the total amount being requested” indicate the amount being requested in both years.

If you entered 30 or 36 months in Length of Grant above, enter amount requested in Year 1 box, enter amount requested in Year 2 box, and enter amount requested in Year 3 box. Then in “Enter the total amount being requested” indicate the amount being requested in all three years.

- Year 1
  - Please enter the total amount WITHOUT any commas, dollar signs or other non numeric character.

- Year 2
  - Please enter the total amount WITHOUT any commas, dollar signs or other non numeric character.

- Year 3
  - Please enter the total amount WITHOUT any commas, dollar signs or other non numeric character.

Please enter “0” if you are not requesting funding in Year 2.

Enter the total amount being requested

The total amount requested must equal to the funding requested in Year 1 + Year 2 + Year 3. Please enter the total amount WITHOUT any commas, dollar signs or other non numeric character.

Geographic area in which work will take place

- <Select One> ▼

Please select the county or counties in which your organization will work

- All of North Carolina
- ALAMANCE
- ALEXANDER
- ALLEGHANY
- ANSON
- ASHE
- AVERY
- BEAUFORT
- BERTIE
- BLADEN
<table>
<thead>
<tr>
<th>County</th>
</tr>
</thead>
<tbody>
<tr>
<td>BRUNSWICK</td>
</tr>
<tr>
<td>BUNCOMBE</td>
</tr>
<tr>
<td>BURKE</td>
</tr>
<tr>
<td>CABARRUS</td>
</tr>
<tr>
<td>CALDWELL</td>
</tr>
<tr>
<td>CAMDEN</td>
</tr>
<tr>
<td>CARTERET</td>
</tr>
<tr>
<td>CASWELL</td>
</tr>
<tr>
<td>CATAWBA</td>
</tr>
<tr>
<td>CHATHAM</td>
</tr>
<tr>
<td>CHEROKEE</td>
</tr>
<tr>
<td>CHOWAN</td>
</tr>
<tr>
<td>CLAY</td>
</tr>
<tr>
<td>CLEVELAND</td>
</tr>
<tr>
<td>COLUMBUS</td>
</tr>
<tr>
<td>CRAVEN</td>
</tr>
<tr>
<td>CUMBERLAND</td>
</tr>
<tr>
<td>CURRITUCK</td>
</tr>
<tr>
<td>DARE</td>
</tr>
<tr>
<td>DAVIDSON</td>
</tr>
<tr>
<td>DAVIE</td>
</tr>
<tr>
<td>DUPLIN</td>
</tr>
<tr>
<td>DURHAM</td>
</tr>
<tr>
<td>EDGECOMBE</td>
</tr>
<tr>
<td>FORSYTH</td>
</tr>
<tr>
<td>FRANKLIN</td>
</tr>
<tr>
<td>GASTON</td>
</tr>
<tr>
<td>GATES</td>
</tr>
<tr>
<td>GRAHAM</td>
</tr>
<tr>
<td>GRANVILLE</td>
</tr>
<tr>
<td>GREENE</td>
</tr>
<tr>
<td>GUILFORD</td>
</tr>
<tr>
<td>HALIFAX</td>
</tr>
<tr>
<td>HARNETT</td>
</tr>
<tr>
<td>HAYWOOD</td>
</tr>
<tr>
<td>HENDERSON</td>
</tr>
<tr>
<td>HERTFORD</td>
</tr>
<tr>
<td>HOKE</td>
</tr>
<tr>
<td>HYDE</td>
</tr>
<tr>
<td>IREDELL</td>
</tr>
<tr>
<td>JACKSON</td>
</tr>
<tr>
<td>JOHNSTON</td>
</tr>
<tr>
<td>JONES</td>
</tr>
<tr>
<td>LEE</td>
</tr>
<tr>
<td>LENOIR</td>
</tr>
<tr>
<td>LINCOLN</td>
</tr>
<tr>
<td>MACON</td>
</tr>
</tbody>
</table>

### Staff Information: Number of Staff Working On Project.

<table>
<thead>
<tr>
<th>Gender</th>
<th>Part-time</th>
<th>Full-time</th>
<th>Total:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Male</td>
<td></td>
<td></td>
<td>0.00</td>
</tr>
<tr>
<td>Female</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Race/Ethnicity
*Do not use decimals. Put 0 if not applicable.*

<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>White/Caucasian (Non Latino/Hispanic)</th>
<th>Black/African American (Non Latino/Hispanic)</th>
<th>Latino/Hispanic</th>
<th>Total:</th>
</tr>
</thead>
<tbody>
<tr>
<td>American Indian or Alaska Native</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Asian/Asian American</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Multi-Racial</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Race/Ethnicity</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Board Information of Applicant Organization:

<table>
<thead>
<tr>
<th>Gender</th>
<th>Males</th>
<th>Females</th>
<th>Other</th>
<th>Total:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Male</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Female</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Race/Ethnicity
*Do not use decimals. Put 0 if not applicable.*

<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>White/Caucasian (Non Latino/Hispanic)</th>
<th>Black/African American (Non Latino/Hispanic)</th>
<th>Latino/Hispanic</th>
</tr>
</thead>
<tbody>
<tr>
<td>American Indian or Alaska Native</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Asian/Asian American</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Multi-Racial</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Race/Ethnicity</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

What is the demographic composition of the geographic area in which the work for which you seek funds will be performed? (If the work is happening in more than one city or county in NC, please average the numbers.) *(Note: As a source, ZSR recommends U.S. Census Quickfacts)*

Please enter the percentage as a numerical value (Whole numbers between 0 to 100) of each race or ethnic group listed below so that the total equals 100 percent: Maximum of 3 digits (0-100) and do not use decimals. Put 0 if not applicable.

<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>White/Caucasian (Non Latino/Hispanic)</th>
<th>Black/African American (Non Latino/Hispanic)</th>
<th>Latino/Hispanic</th>
</tr>
</thead>
<tbody>
<tr>
<td>American Indian or Alaska Native</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Asian/Asian American</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Multi-Racial</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Race/Ethnicity</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Must total to 100

0%

If the racial and/or gender make up of your organization's Board is not representative of the demographics in the area served, please explain if and how the organization plans to...
address this circumstance.
(If not applicable, please enter N/A)

Board Information

Please upload one document that contains the following information:
1. Name of each board member;
2. City and State of Residence of each board member;
3. Occupation of each board member;
4. Email address of each board member;

Board Information - Selection of Members

Please upload one document that contains the following information:
5. Brief explanation of how board members are selected.

Advisory Board

If your center, institute, or project has an Advisory Board or Board, please upload one document which contains the following information:
1. Name of each advisory board member;
2. City and State of Residence of each advisory board member;
3. Occupation of each advisory board member;
4. Race/ethnicity of each advisory board member;
5. Email address each advisory board member.
Equity and Inclusion

The Foundation actively seeks to promote access, equity, and inclusion and to discourage discrimination based on race, ethnicity, gender, age, sexual orientation, socio-economic status, and other factors that deny the essential humanity of all people.

Please list some specific examples of how you have demonstrated this value in the past three years.

*The Z. Smith Reynolds Foundation is changing the time for submission of the online grant application to 12:00 pm on February 2, 2015. I acknowledge the change of time of submission.

Yes
**Organization Information**

**Organization Mission**

- Please state your organization’s mission.  
  Word count 0 of 80

**Prior Achievements**

- Please list your organization’s top three results achieved in the past three years and explain how they have helped to advance your mission.  
  Word count 0 of 225

**Lessons Learned**

- What are the significant lesson(s) learned from your work in the past three years and what are you doing differently as a result of your learning(s) that enables you to achieve greater results?  
  Word count 0 of 175
### Goals Results and Indicators of Success

#### Problem Statement

* What community or public need(s) will your project address during this grant period?  
  Please include relevant data showing the scale of the problem you seek to address.

#### Long Term Results

* Describe up to four long-term results that your organization seeks to achieve through this project? How long will it take you to achieve these results?

#### Short Term Results

For each long-term result listed above, please describe the short-term result(s) that your organization will achieve during the grant period.

#### Methods and Strategies

* What methods or strategies will your organization employ to achieve, or make progress towards achieving, the long-term results listed above?

#### Indicators of Success
As a tool with which to assess whether you are making progress, please list the indicators that you plan to track for each of your short-term results during the grant period.

Collaboration

For each short-term result, name any partners with whom you will collaborate and describe their contribution.

Barriers to Success

Assuming you receive the necessary financial resources, what are the external obstacles that might prevent you from achieving your anticipated results and what are your plans to address them?
**Organizational Development and Context**

**Organization Context and Role**

- Please name other organizations in North Carolina that work in your field.

**Challenges**

- Please list the significant internal challenges facing your organization, staff and/or board and what your plan is to address them.

**Priorities**

- How will the project change if a grant awarded is for an amount less than requested?
Is there anything else you would like the Foundation to know about your organization or project?

Word count 0 of 300
### Income Sources For This Project

**Please list the five largest sources of income for this project in the past two years. Include any government contracts as well as grants and contributions. For each source, please provide a) name of source and b) the total amount received over two years.**

<table>
<thead>
<tr>
<th>Source (Person, Foundation, Agency)</th>
<th>Total Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td></td>
</tr>
<tr>
<td>2.</td>
<td></td>
</tr>
<tr>
<td>3.</td>
<td></td>
</tr>
<tr>
<td>4.</td>
<td></td>
</tr>
<tr>
<td>5.</td>
<td></td>
</tr>
</tbody>
</table>

### Potential Funding

**What funds from other sources (whether other foundations, other donors or internal sources) have been received or are under consideration for the project for the same time period as this grant request?**

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
<th>Status</th>
<th>Decision Expected</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4.</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
In completing the following sections, an example of a budget has been provided as a guide. Click HERE to view.

**IMPORTANT:** For uploading documents as attachments within the application – The recommended format for documents is pdfs. However, we will accept Excel and Word documents. TIF or JPEG or PNG formats will NOT be accepted.

Budget Instructions:

**FOR COLLEGES AND UNIVERSITIES:**
If you are applying on behalf of an ENTIRE college/university (e.g. UNC-Chapel Hill) or a graduate school (e.g. School of Law) or a department (e.g. Department of History), you ONLY need to submit a Project budget for the period for which you are requesting funds (ITEM #1 BELOW).

If you are applying on behalf of a Center or institute (e.g. Center for Civil Rights, Institute for the Environment), please provide ITEMS #1 THROUGH #4 BELOW.

**FOR OTHER GOVERNMENTAL UNITS OR RELIGIOUS ENTITIES:**
If you are applying on behalf of a governmental unit or religious entities that is not a college or university (e.g. City of Winston-Salem or North Carolina Department of Labor), you ONLY need to submit a Project budget for the period for which you are requesting funds (ITEM #1 BELOW).

**FOR THE REQUIRED BUDGET ATTACHMENTS** (refer to the above instructions as to whether you are required to upload anything other than a project budget):

For a guide to help you determine what year is needed for each budget below, please refer to the table (in yellow).

Note: If you are requesting 18 months or two years of funding, for the Next Year Budget, you need to include NEXT YEAR ONE BUDGET AND NEXT YEAR TWO BUDGET.
Note: If you are requesting 30 months or three years of funding, for the Next Year Budget, you need to include NEXT YEAR ONE BUDGET, NEXT YEAR TWO BUDGET, AND NEXT YEAR THREE BUDGET.
Note: If you are requesting 18 months or two years of funding, for the Project Budget, you need to include a PROJECT BUDGET YEAR ONE AND a PROJECT BUDGET YEAR TWO.

<table>
<thead>
<tr>
<th>BUDGET</th>
<th>CALENDAR YEAR</th>
<th>FISCAL YEAR (ENDING IN JUNE)</th>
<th>FISCAL YEAR (ENDING IN SEPTEMBER)</th>
</tr>
</thead>
<tbody>
<tr>
<td>PRIOR YEAR BUDGET and actual revenues &amp; expenses</td>
<td>2014</td>
<td>7/1/13-6/30/14</td>
<td>10/1/13-9/30/14</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CURRENT YEAR BUDGET with year-to-date actual revenues &amp; expenses</td>
<td>2015</td>
<td>7/1/14-6/30/15</td>
<td>10/1/14-9/30/15</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>NEXT YEAR 1 BUDGET</td>
<td>2016</td>
<td>7/1/15-6/30/16</td>
<td>10/1/15-9/30/16</td>
</tr>
</tbody>
</table>
1. Budget Information: Project Budget

Please refer back to the General Information section of the application for the Length of Grant and Start Date. The project budget should cover the period listed there.

**IF YOU ARE REQUESTING ONE YEAR OF FUNDING:** In a separate column(s) within the project budget, list each line item of what the ZSR grant funds would cover.

**IF YOU ARE REQUESTING MORE THAN ONE YEAR OF FUNDING:** For the Project Budget Year One and Project Budget Year Two (and Project Budget Year Three) - In a separate column(s) within each of the project budgets, list each line item of what the ZSR grant funds would cover and **upload each year’s project budget separately.**

Please refer to our website at [http://zsr.org/sample-budgets](http://zsr.org/sample-budgets) on the format of the project budget.

**Budget - Project Budget**

We need the Project Budget(s) and **must include the following:**

- In the General Information section of this application, if you selected **12 months in Length of Grant**, we need a budget for **PROJECT BUDGET YEAR ONE**.
- In the General Information section of this application, if you selected **18 or 24 months in Length of Grant**, we need a budget for **PROJECT BUDGET YEAR ONE** and **PROJECT BUDGET YEAR TWO (uploaded separately)**. (Please refer to the chart above in yellow.)
- In the General Information section of this application, if you selected **30 or 36 months in Length of Grant**, we need a budget for **PROJECT BUDGET YEAR ONE, PROJECT BUDGET YEAR TWO, and PROJECT BUDGET YEAR THREE (uploaded separately)**. (Please refer to the chart above in yellow.)
- Revenues budgeted by line item.
- Expenses budgeted by line item.
- In a separate column for each year of the project budget, **list the following:**

1. Revenue - Amount requested from ZSR.
2. Expenses - Each line item that ZSR’s grant would cover.
3. From the General Information section of this application, the amount requested in each year must be the same as listed in ZSR’s total amount in each year of the project budget.

---

<table>
<thead>
<tr>
<th>NEXT YEAR 2 BUDGET</th>
<th>2017</th>
<th>7/1/16-6/30/17</th>
<th>10/1/16-9/30/17</th>
</tr>
</thead>
<tbody>
<tr>
<td>NEXT YEAR 3 BUDGET</td>
<td>2018</td>
<td>7/1/17-6/30/18</td>
<td>10/1/17-9/30/18</td>
</tr>
<tr>
<td>PROJECT YEAR 1 BUDGET</td>
<td>6/1/2015-5/31/2016 or 2016</td>
<td>7/1/15-6/30/16</td>
<td>10/1/15-9/30/16</td>
</tr>
<tr>
<td>PROJECT YEAR 2 BUDGET</td>
<td>6/1/2016-5/31/2017 or 2017</td>
<td>7/1/16-6/30/17</td>
<td>10/1/16-9/30/17</td>
</tr>
<tr>
<td>PROJECT YEAR 3 BUDGET</td>
<td>6/1/2017-5/31/2018 or 2018</td>
<td>7/1/17-6/30/18</td>
<td>10/1/17-9/30/18</td>
</tr>
</tbody>
</table>
2. Budget Information: Prior Year

Please refer to our website at [http://zsr.org/sample-budgets](http://zsr.org/sample-budgets) on the format of the Prior Year’s budget.

Budget - Prior Year

We need the Prior Year’s Budget (either fiscal or calendar year—depending on your organization’s year-ending date) and in a single document, it must include the following:

- Amount budgeted for the prior year by line item.
- Actual revenues received by line item.
- Actual expenses paid by line item.
- If your organization is an out-of-state organization, we need the NC prior year’s budget.
- If an organization is applying on your behalf as the fiscal sponsor, we need their prior year’s budget in addition to your prior year’s budget.

3. Budget Information: Current Year

Please refer to our website at [http://zsr.org/sample-budgets](http://zsr.org/sample-budgets) on the format of the Current Year’s budget.

Budget - Current Year

We need the Current Year’s Approved Budget (either fiscal or calendar year—depending on your organization’s year-ending date) and in single document, it must include the following:

- Amount budgeted for the current year by line item.
- Actual year-to-date revenues received by line item. (If an organization is less than three months into its budget year at the application deadline, the year-to-date actual revenues can be omitted.)
- Actual year-to-date expenses paid by line item. (If an organization is less than three months into its budget year at the application deadline, the year-to-date actual expenses can be omitted.)
- If your organization is an out-of-state organization, we need the approved NC current year’s budget.
- If an organization is applying on your behalf as the fiscal sponsor, we need their current year’s budget in addition to your current year’s budget.
4. Budget Information: Next Year

Please refer to our website at [http://zsr.org/sample-budgets](http://zsr.org/sample-budgets) on the format of the Next Year’s budget. In the General Information section of the application, if you list a grant length of more than 12 months, you must include a budget for each year funds being requested.

Budget - Next Year

We need the Next Year’s Budget (either fiscal or calendar year– depending on your organization’s year-ending date) and it must include the following:

- If an approved budget is not available for that period, include a draft for each year requested.
- In the General Information section of this application, if you selected 12 months in Length of Grant, we need a budget for just NEXT YEAR ONE.
- In the General Information section of this application, if you selected 18 or 24 months in Length of Grant, we need a budget for NEXT YEAR ONE and NEXT YEAR TWO (uploaded separately). (Please refer to the chart above in yellow.)
- In the General Information section of this application, if you selected 30 or 36 months in Length of Grant, we need a budget for NEXT YEAR ONE, NEXT YEAR TWO, and NEXT YEAR THREE (uploaded separately). (Please refer to the chart above in yellow.)
- If the Length of Grant covers 6 months into another year, include that budget for the entire year.
- Revenues budgeted by line item.
- Expenses budgeted by line item.
- If your organization is an out-of-state organization, we need the NC next year’s budget or years’ budgets.

Budget - Next Year One

Choose File

Upload

Budget - Next Year Two

Choose File

Upload

Budget - Next Year Three

Choose File

Upload

Save & Finish Later

Next
The Final Attachment is a copy of your completed application.

Please follow the instructions listed below. Then upload the “Final Attachment” (copy of your completed application) in the space provided. To see an example of a Final Attachment, click HERE. To see step-by-step instructions on how to create the Final Attachment, click HERE.

1. Click the Review button at the bottom of the page.
2. Review your application and correct any errors that display in red.
3. Click Update.
4. Click the link to "View Printer Friendly Version" that is displayed in the top right portion of the page.
5. On the File menu, select “Save As” (or Control S on your keyboard), then select the location to save the document.
6. Name your document.
7. Then for “Save as type:” save your application as Save as Type = Webpage, HTML only (*.htm;*html). If your saved copy does not look like the example on our website, please resave by following the instructions above.
8. Close the “Printer Friendly Version”.
9. Upload the “Final Attachment” document in the space provided below.
10. Click Update.
11. Click Submit. Immediately after clicking the submit button, you will receive an email stating your application was submitted. If you do not receive an email, check your spam or junk email folder. If you still did not receive an email stating you submitted your application, log back into your online account. If the application is in the “Pending” section, you did not submit the application. Open the application and click “Submit”.

Refer to our website at “Review How to create final attachments” for detailed, step-by-step instructions on how to create the final attachment (copy of application). or contact the Foundation at 800-443-8319 for more assistance.
1. Click the “Review” button at the bottom of the page.

2. After clicking the “Review” button, if there are any errors, they will be indicated at the beginning of the application. Scroll through the application for the errors and correct.
3. Scroll to the bottom of the application. Select the “Update” button. (Note that the Final Attachment field will still be blank.)

4. From the top of the application, select “Printer Friendly Version” to view the application.
5. A tab opens with a viewable copy of the application. Select the “cog” at the top right of the page. If that symbol is not available, do a “Control S” from your keyboard.

6. If the “Cog” is selected, do “File” then “Save As”. If the “Control S” is done, a Save Webpage screen opens.
7. Once the above screen is open, in “File Name:” name the document, but do not save the document just yet.

8. For the “Save as type”, make sure to select “Webpage, HTML only (*.htm;*.html)”. If it is not saved in this method, it will not save properly and we will not accept.
9. Close the “Printer Friendly Version” by selecting x indicated in the screen shot below.

10. Scroll to the bottom of the application to upload the Final Attachment (copy of the application you just saved).
11. Select the “Update” button.

12. Select the “Submit” button.
13. Once the application is submitted, the information below in “RED” will be generated in your online account and an email will also be sent to your inbox. **IF YOU DID NOT RECEIVE EITHER, YOU DID NOT SUBMIT YOUR APPLICATION.**

14. EXAMPLE OF FINAL ATTACHMENT – COPY OF APPLICATION (LISTED ON THE FOLLOWING PAGES)
## General Information

**IMPORTANT:** For uploading documents as attachments within the application – The recommended format for documents is pdfs. However, we will accept Excel and Word documents. **TIF or JPEG or PNG formats will NOT be accepted.**

**IMPORTANT:** If your organization does not have its own Tax Exempt Certificate (Determination Letter) and another organization is applying on your behalf as the Fiscal Sponsor, you must contact the Foundation for prior approval to apply.

If another organization is applying on your behalf as a fiscal sponsor, what **ZSR staff member gave prior approval for the fiscal sponsorship?**

If approval was given:
- You must apply as a PROJECT of that organization and complete a “**Project Support**” application.
- You must provide that organization's Tax Exempt Certificate.
- If a grant is awarded, that organization is responsible for the administration of the grant and for any reporting requirements needed.

### Not Applicable

**Name of Organization**

Exactly as it appears on your federal tax-exemption certification under Section 501(c)(3) of the IRS Code.

xyz corp

**Federal Tax ID or Federal EIN Number (NOT State EIN Number)**

Format: 99-9999999

10854861

**Office Mailing Address**

123 Anywhere Street

**City**

Winston Salem

**State**

NC

**Zip Code**

27101

**County in which your primary headquarters is located**

FORSYTH

**Website**

xyz@yahoo.com

**Telephone**

Format: 999-999-9999

999-999-999

**Fax**

Format: 999-999-9999

999-999-999
Select your foundation status under the Internal Revenue Code Section 509. All 501(c)(3) organizations are categorized into one of four types of public charities under IRC Section 509. The 509 status can be found on your IRS determination letter. For further explanation of what a 509(a) status is, see the Internal Revenue Service website under Public Charities (http://www.irs.gov/publications/p557/ch03.html#en_US_2011_publink1000200126).

If your organization is a section 509(a)(3) supporting organization, select the type.

| Type III |

---

Organization Primary Contact:

- **If you are applying on behalf of a college or university, please provide the following as the Organization Primary Contact: “Leader” of the Center/Department/Institute requesting funds. (DO NOT LIST THE CFO, PRESIDENT, OR CHANCELLOR OF THE SCHOOL.)**

- **If you are applying on behalf of a governmental unit or a religious entity, please provide the following as Organization Primary Contact: “Executive Director, Chief Executive Officer, etc.”**

<table>
<thead>
<tr>
<th>Prefix</th>
<th>First Name</th>
<th>Middle Name</th>
<th>Last Name</th>
<th>Suffix</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mr.</td>
<td>Jacob</td>
<td></td>
<td>Doe</td>
<td>&lt;None&gt;</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive Director</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>123 Anywhere Street</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>City</th>
<th>State</th>
<th>Zip Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>Winston Salem</td>
<td>NC</td>
<td>27101</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Phone</th>
<th>Extension</th>
<th>Cell Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Format: 999-999-9999</td>
<td>101</td>
<td>Format: 999-999-9999</td>
</tr>
<tr>
<td>3361234567</td>
<td></td>
<td>3366874123</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Office Fax</th>
<th>E-mail</th>
</tr>
</thead>
<tbody>
<tr>
<td>Format: 999-999-9999</td>
<td><a href="mailto:xyzcorp@gmail.com">xyzcorp@gmail.com</a></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
</tr>
</thead>
<tbody>
<tr>
<td>American Indian</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Primary Contact for the PROJECT:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Same as Organization Primary Contact</td>
</tr>
<tr>
<td>No</td>
</tr>
</tbody>
</table>

Primary Contact for the **PROJECT**:

**If you are applying on behalf of a college or university, please provide the following as the Primary Contact for the Project:**
- List the person that is most knowledgeable about the project. (DO NOT LIST THE DEVELOPMENT OFFICER.)

**If you are applying on behalf of a governmental unit or religious entity, please provide the following as the Primary Contact for the Project:**
- List the project coordinator or the person that is most knowledgeable about the project to whom all communications regarding this application should be directed.

<table>
<thead>
<tr>
<th>Prefix</th>
<th>First Name</th>
<th>Middle Name</th>
<th>Last Name</th>
<th>Suffix</th>
</tr>
</thead>
<tbody>
<tr>
<td>Miss</td>
<td>Mary</td>
<td></td>
<td>Doe</td>
<td>&lt;None&gt;</td>
</tr>
</tbody>
</table>

**Title**
Supervisor

**Office Mailing Address**
123 Anywhere Street

<table>
<thead>
<tr>
<th>Office City</th>
<th>Office State</th>
<th>Office Zip Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>Winston Salem</td>
<td>NC</td>
<td>27101</td>
</tr>
</tbody>
</table>

**Telephone**
Format: 999-999-9999
3361234567

**Cell Phone**
Format: 999-999-9999
3366874124

**Office Fax**
Format: 999-999-9999

**E-mail**
xyz1corp@gmail.com

---

**Organization Primary Office Information**

If your organization's primary mailing address is different from your physical address, please provide the information requested below.

**Physical Street Address**
123 Anywhere Street

<table>
<thead>
<tr>
<th>City</th>
<th>State</th>
<th>Zip Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>Winston Salem</td>
<td>NC</td>
<td>27101</td>
</tr>
</tbody>
</table>

---

**Application Information**

Which of the following best describes the focus of your proposal?  
(Note: It is not necessary to contact the Foundation with questions regarding this field; simply select the best fit. This information will not negatively affect your grant request.)

Environment
Please enter a short project title.
(If college/university, please list the center/department/institute requesting funds, then the project title.)

Department of Health Services - Erosion - Everyone's Problem

Please briefly describe the project for which you are requesting funds.

TEST

**Period for which funds are requested:**

<table>
<thead>
<tr>
<th>Length of Grant:</th>
<th>30 Months</th>
</tr>
</thead>
<tbody>
<tr>
<td>Start Date</td>
<td>06/01/2015</td>
</tr>
</tbody>
</table>

Please state the requested amount per year for each year

*If you entered 12 months in "Length of Grant" above, enter amount requested in Year 1 box, 0 in Year 2 box and 0 in Year 3 box. Then "Enter the total amount being requested."*

*If you entered 18 or 24 months in Length of Grant above, enter amount requested in Year 1 box, enter amount requested in Year 2 box, and 0 in Year 3 box. Then in "Enter the total amount being requested" indicate the amount being requested in both years.*

*If you entered 30 or 36 months in Length of Grant above, enter amount requested in Year 1 box, enter amount requested in Year 2 box, and enter amount requested in Year 3 box. Then in "Enter the total amount being requested" indicate the amount being requested in all three years.*

**Year 1**

Please enter the total amount WITHOUT any commas, dollar signs or other non numeric character.

85000

**Year 2**

Please enter the total amount WITHOUT any commas, dollar signs or other non numeric character.

Please enter "0" if you are not requesting funding in Year 2.

85000

**Year 3**

Please enter the total amount WITHOUT any commas, dollar signs or other non numeric character.

Please enter "0" if you are not requesting funding in Year 3.

40000

Enter the total amount being requested

The total amount requested must equal to the funding requested in Year 1 + Year 2 + Year 3. Please enter the total amount WITHOUT any commas, dollar signs or other non numeric character.

210000

**Geographic area in which work will take place**

STATEWIDE PROJECT

Please select the county or counties in which your organization will work

All of North Carolina
### Staff Information: Number of Staff Working On Project.

<table>
<thead>
<tr>
<th></th>
<th>Part-time</th>
<th>Full-time</th>
<th><strong>Total:</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>5</td>
<td>1</td>
<td>6.00</td>
</tr>
</tbody>
</table>

#### Gender

<table>
<thead>
<tr>
<th></th>
<th>Male</th>
<th>Female</th>
<th>Other</th>
<th><strong>Total:</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Male</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td>6</td>
</tr>
</tbody>
</table>

#### Race/Ethnicity

*Do not use decimals. Put 0 if not applicable.*

<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>Male</th>
<th>Female</th>
<th>Other</th>
<th><strong>Total:</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>White/Caucasian (Non Latino/Hispanic)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Black/African American (Non Latino/Hispanic)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Latino/Hispanic</td>
<td>1</td>
<td></td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>American Indian or Alaska Native</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Asian/Asian American</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Multi-Racial</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Race/Ethnicity</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total:</strong></td>
<td>6</td>
<td></td>
<td></td>
<td>6</td>
</tr>
</tbody>
</table>

### Board Information of Applicant Organization:

#### Gender

<table>
<thead>
<tr>
<th></th>
<th>Males</th>
<th>Females</th>
<th>Other</th>
<th><strong>Total:</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Males</td>
<td>2</td>
<td>1</td>
<td>0</td>
<td>3</td>
</tr>
</tbody>
</table>

#### Race/Ethnicity

*Do not use decimals. Put 0 if not applicable.*

<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>Males</th>
<th>Females</th>
<th>Other</th>
<th><strong>Total:</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>White/Caucasian (Non Latino/Hispanic)</td>
<td>1</td>
<td></td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Black/African American (Non Latino/Hispanic)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Latino/Hispanic</td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>American Indian or Alaska Native</td>
<td>1</td>
<td></td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Asian/Asian American</td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>Multi-Racial</td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>Other Race/Ethnicity</td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td><strong>Total:</strong></td>
<td>3</td>
<td></td>
<td></td>
<td>3</td>
</tr>
</tbody>
</table>

**What is the demographic composition of the geographic area in which the work for which you seek funds will be performed? (If the work is happening in more than one city or county in NC, please average the numbers.) (Note: As a source, ZSR recommends U.S. Census Quickfacts)**

Please enter the percentage as a numerical value (Whole numbers between 0 to 100) of each race or ethnic group listed below so that the total equals 100 percent:

Maximum of 3 digits (0-100) and do not use decimals. Put 0 if not applicable.
<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>White/Caucasian (Non Latino/Hispanic)</td>
<td>25</td>
</tr>
<tr>
<td>Black/African American</td>
<td>25</td>
</tr>
<tr>
<td>Latino/Hispanic</td>
<td>10</td>
</tr>
<tr>
<td>American Indian or Alaska Native</td>
<td>2</td>
</tr>
<tr>
<td>Asian/Asian American</td>
<td>2</td>
</tr>
<tr>
<td>Multi-Racial</td>
<td>2</td>
</tr>
<tr>
<td>Other Race/Ethnicity</td>
<td>34</td>
</tr>
</tbody>
</table>

If the racial and/or gender make up of your organization's Board is not representative of the demographics in the area served, please explain if and how the organization plans to address this circumstance. (If not applicable, please enter N/A)

TEST

Board Information

Please upload one document that contains the following information:
1. Name of each board member;
2. City and State of Residence of each board member;
3. Occupation of each board member;
4. Email address of each board member;

IMPORTANT INFORMATION BEFORE BEGINNING YOUR APPLICATION.pdf

Board Information - Selection of Members

Please upload one document that contains the following information:
5. Brief explanation of how board members are selected.

General Operating Support Application - SAMPLE.pdf

Advisory Board

If your center, institute, or project has an Advisory Board or Board, please upload one document which contains the following information:
1. Name of each advisory board member;
2. City and State of Residence of each advisory board member;
3. Occupation of each advisory board member;
4. Race/ethnicity of each advisory board member;
5. Email address each advisory board member.

ADDITIONAL REQUIREMENT CARD for site visits 2.18.14.pdf

Equity and Inclusion

The Foundation actively seeks to promote access, equity, and inclusion and to discourage discrimination based on race, ethnicity, gender, age, sexual orientation, socio-economic status, and
other factors that deny the essential humanity of all people.

Please list some specific examples of how you have demonstrated this value in the past three years.

---

*The Z. Smith Reynolds Foundation is changing the time for submission of the online grant application to 12:00 pm on February 2, 2015. I acknowledge the change of time of submission.

Yes

---

## Organization Information

### Organization Mission

Please state your organization's mission.

TEST

Please briefly describe the work of your organization, including the core programs that support your mission.

TEST

### Prior Achievements

Please list your organization's top three results achieved in the past three years and explain how they have helped to advance your mission.

TEST

### Lessons Learned

What are the significant lesson(s) learned from your work in the past three years and what are you doing differently as a result of your learning(s) that enables you to achieve greater results?

TEST

---

## Goals Results and Indicators of Success
<table>
<thead>
<tr>
<th>Problem Statement</th>
</tr>
</thead>
<tbody>
<tr>
<td>What community or public need(s) will your project address during this grant period? Please include relevant data showing the scale of the problem you seek to address.</td>
</tr>
<tr>
<td>TEST</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Long Term Results</th>
</tr>
</thead>
<tbody>
<tr>
<td>Describe up to four long-term results that your organization seeks to achieve through this project? How long will it take you to achieve these results?</td>
</tr>
<tr>
<td>TEST</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Short Term Results</th>
</tr>
</thead>
<tbody>
<tr>
<td>For each long-term result listed above, please describe the short-term result(s) that your organization will achieve during the grant period.</td>
</tr>
<tr>
<td>TEST</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Methods and Strategies</th>
</tr>
</thead>
<tbody>
<tr>
<td>What methods or strategies will your organization employ to achieve, or make progress towards achieving, the long-term results listed above?</td>
</tr>
<tr>
<td>TEST</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Indicators of Success</th>
</tr>
</thead>
<tbody>
<tr>
<td>As a tool with which to assess whether you are making progress, please list the indicators that you plan to track for each of your short-term results during the grant period.</td>
</tr>
<tr>
<td>TEST</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Collaboration</th>
</tr>
</thead>
<tbody>
<tr>
<td>For each short-term result, name any partners with whom you will collaborate and describe their contribution.</td>
</tr>
<tr>
<td>TEST</td>
</tr>
</tbody>
</table>
### Barriers to Success

Assuming you receive the necessary financial resources, what are the external obstacles that might prevent you from achieving your anticipated results and what are your plans to address them?

### Organizational Development and Context

#### Organization Context and Role

Please name other organizations in North Carolina that work in your field.

What is the role your organization plays relative to the roles played by other organizations working within your field?

### Challenges

Please list the significant internal challenges facing your organization, staff and/or board and what your plan is to address them.

### Priorities

How will the project change if a grant awarded is for an amount less than requested?

### Additional Information

Is there anything else you would like the Foundation to know about your organization or project?

### Financial Information

Income Sources For This Project
Please list the five largest sources of income for this project in the past two years. Include any government contracts as well as grants and contributions. For each source, please provide a) name of source and b) the total amount received over two years.

<table>
<thead>
<tr>
<th>Source (Person, Foundation, Agency)</th>
<th>Total Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>UNC-Development</td>
<td>10000</td>
</tr>
<tr>
<td>NCSU-Housing</td>
<td>7500</td>
</tr>
</tbody>
</table>

Potential Funding

What funds from other sources (whether other foundations, other donors or internal sources) have been received or are under consideration for the project for the same time period as this grant request?

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
<th>Status</th>
<th>Decision Expected</th>
</tr>
</thead>
<tbody>
<tr>
<td>USDA Choice</td>
<td>5000</td>
<td>Highly likely</td>
<td>03/31/2015</td>
</tr>
<tr>
<td>Committed</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Committed</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Committed</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Budget Information

In completing the following sections, an example of a budget has been provided as a guide. Click HERE to view.

**IMPORTANT**: For uploading documents as attachments within the application – The recommended format for documents is pdfs. However, we will accept Excel and Word documents. TIF or JPEG or PNG formats will NOT be accepted.
Budget Instructions:

FOR COLLEGES AND UNIVERSITIES:
If you are applying on behalf of an ENTIRE college/university (e.g. UNC-Chapel Hill) or a graduate school (e.g. School of Law) or a department (e.g. Department of History), you ONLY need to submit a Project budget for the period for which you are requesting funds (ITEM #1 BELOW).

If you are applying on behalf of a Center or institute (e.g. Center for Civil Rights, Institute for the Environment), please provide ITEMS #1 THROUGH #4 BELOW.

FOR OTHER GOVERNMENTAL UNITS OR RELIGIOUS ENTITIES:
If you are applying on behalf of a governmental unit or religious entities that is not a college or university (e.g. City of Winston-Salem or North Carolina Department of Labor), you ONLY need to submit a Project budget for the period for which you are requesting funds (ITEM #1 BELOW).

FOR THE REQUIRED BUDGET ATTACHMENTS (refer to the above instructions as to whether you are required to upload anything other than a project budget):

For a guide to help you determine what year is needed for each budget below, please refer to the table (in yellow).

Note: If you are requesting two years of funding, for the Next Year Budget, you need to include NEXT YEAR ONE BUDGET AND NEXT YEAR TWO BUDGET.
Note: If you are requesting three years of funding, for the Next Year Budget, you need to include NEXT YEAR ONE BUDGET, NEXT YEAR TWO BUDGET, AND NEXT YEAR THREE BUDGET.
Note: If you are requesting two years of funding, for the Project Budget, you need to include a PROJECT BUDGET YEAR ONE AND a PROJECT BUDGET YEAR TWO.
Note: If you are requesting three years of funding, for the Project Budget, you need to include PROJECT BUDGET YEAR ONE, PROJECT BUDGET YEAR TWO, AND PROJECT BUDGET YEAR THREE.

<table>
<thead>
<tr>
<th>BUDGET</th>
<th>CALENDAR YEAR</th>
<th>FISCAL YEAR (ENDING IN JUNE)</th>
<th>FISCAL YEAR (ENDING IN SEPTEMBER)</th>
</tr>
</thead>
<tbody>
<tr>
<td>PRIOR YEAR BUDGET and actual revenues &amp; expenses</td>
<td>2014</td>
<td>7/1/13-6/30/14</td>
<td>10/1/13-9/30/14</td>
</tr>
<tr>
<td>-------------------------------------------</td>
<td>---------------</td>
<td>------------------------------</td>
<td>-----------------------------------</td>
</tr>
<tr>
<td>CURRENT YEAR BUDGET with year-to date actual revenues &amp; expenses</td>
<td>2015</td>
<td>7/1/14-6/30/15</td>
<td>10/1/14-9/30/15</td>
</tr>
<tr>
<td>-------------------------------------------</td>
<td>---------------</td>
<td>------------------------------</td>
<td>-----------------------------------</td>
</tr>
<tr>
<td>NEXT YEAR 1 BUDGET</td>
<td>2016</td>
<td>7/1/15-6/30/16</td>
<td>10/1/15-9/30/16</td>
</tr>
</tbody>
</table>
**1. Budget Information: Project Budget**

Please refer back to the General Information section of the application for the Length of Grant and Start Date. The project budget should cover the period listed there.

**IF YOU ARE REQUESTING ONE YEAR OF FUNDING:** In a separate column(s) within the project budget, list each line item of what the ZSR grant funds would cover.

**IF YOU ARE REQUESTING MORE THAN ONE YEAR OF FUNDING:** For the Project Budget Year One and Project Budget Year Two (and Project Budget Year Three) - In a separate column(s) within each of the project budgets, list each line item of what the ZSR grant funds would cover and upload each year's project budget separately.

Please refer to our website at [http://zsr.org/sample-budgets](http://zsr.org/sample-budgets) on the format of the project budget.

---

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>7/1/16-6/30/17</th>
<th>10/1/16-9/30/17</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>NEXT YEAR 2 BUDGET</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>NEXT YEAR 3 BUDGET</strong></td>
<td>2018</td>
<td>7/1/17-6/30/18</td>
<td>10/1/17-9/30/18</td>
</tr>
</tbody>
</table>

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PROJECT YEAR 1 BUDGET</strong></td>
<td>6/1/2015-5/31/2016 or 2016</td>
<td>7/1/15-6/30/16</td>
<td>10/1/15-9/30/16</td>
</tr>
<tr>
<td><strong>PROJECT YEAR 2 BUDGET</strong></td>
<td>6/1/2016-5/31/2017 or 2017</td>
<td>7/1/16-6/30/17</td>
<td>10/1/16-9/30/17</td>
</tr>
<tr>
<td><strong>PROJECT YEAR 3 BUDGET</strong></td>
<td>6/1/2017-5/31/2018 or 2018</td>
<td>7/1/17-6/30/18</td>
<td>10/1/17-9/30/18</td>
</tr>
</tbody>
</table>

---

**Budget - Project Budget**

We need the Project Budget(s) and **must include the following**:

- In the General Information section of this application, if you selected **12 months in Length of Grant**, we need a budget for **PROJECT BUDGET YEAR ONE**.
- In the General Information section of this application, if you selected **18 or 24 months in Length of Grant**, we need a budget for **PROJECT BUDGET YEAR ONE** and **PROJECT BUDGET YEAR TWO (uploaded separately)**. (Please refer to the chart above in yellow.)
- In the General Information section of this application, if you selected **30 or 36 months in Length of Grant**, we need a budget for **PROJECT BUDGET YEAR ONE**, **PROJECT BUDGET YEAR TWO**, and **PROJECT BUDGET YEAR THREE (uploaded separately)**. (Please refer to the chart above in yellow.)
- Revenues budgeted by line item.
- Expenses budgeted by line item.
- In a separate column for each year of the project budget, list the following:
  1. Revenue - Amount requested from ZSR.
  2. Expenses - Each line item that ZSR’s grant would cover.
  3. From the General Information section of this application, the amount requested in each year must be the same as listed in ZSR’s total amount in each year of the project budget.

Budget – Project Budget Year One
SAMPLE - Budget-Project Budget.pdf

Budget – Project Budget Year Two
SAMPLE - Budget-Project Budget_VER_1.PDF

Budget – Project Budget Year Three
SAMPLE - Budget-Project Budget_VER_2.PDF

2. Budget Information: Prior Year

Please refer to our website at http://zsr.org/sample-budgets on the format of the Prior Year's budget.

Budget - Prior Year

We need the Prior Year’s Budget (either fiscal or calendar year– depending on your organization’s year-ending date) and in a single document, it must include the following:

- Amount budgeted for the prior year by line item.
- Actual revenues received by line item.
- Actual expenses paid by line item.
- If your organization is an out-of-state organization, we need the NC prior year’s budget.
- If an organization is applying on your behalf as the fiscal sponsor, we need their prior year’s budget in addition to your prior year’s budget.
SAMPLE - Budget-Prior Fiscal Year.pdf

3. Budget Information: Current Year

Please refer to our website at http://zsr.org/sample-budgets on the format of the Current Year's budget.

Budget - Current Year

We need the Current Year’s Approved Budget (either fiscal or calendar year– depending on your organization’s year-ending date) and in single document, it must include the
### Strategic Project for Colleges and Universities, Governmental Units, Religious Entities

#### 4. Budget Information: Next Year

Please refer to our website at [http://zsr.org/sample-budgets](http://zsr.org/sample-budgets) on the format of the Next Year's budget. In the General Information section of the application, if you list a grant length of more than 12 months, you must include a budget for each year funds being requested.

<table>
<thead>
<tr>
<th>Budget - Next Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>We need the Next Year’s Budget (either fiscal or calendar year—depending on your organization’s year-ending date) and <strong>it must include the following:</strong></td>
</tr>
<tr>
<td>• If an approved budget is not available for that period, include a draft for each year requested.</td>
</tr>
<tr>
<td>• In the General Information section of this application, if you selected <strong>12 months in Length of Grant</strong>, we need a budget for just NEXT YEAR ONE.</td>
</tr>
<tr>
<td>• In the General Information section of this application, if you selected <strong>18 or 24 months in Length of Grant</strong>, we need a budget for NEXT YEAR ONE and NEXT YEAR TWO (uploaded separately). (Please refer to the chart above in yellow.)</td>
</tr>
<tr>
<td>• In the General Information section of this application, if you selected <strong>30 or 36 months in Length of Grant</strong>, we need a budget for NEXT YEAR ONE, NEXT YEAR TWO, and NEXT YEAR THREE (uploaded separately). (Please refer to the chart above in yellow.)</td>
</tr>
<tr>
<td>• If the Length of Grant covers 6 months into another year, include that budget for the entire year.</td>
</tr>
<tr>
<td>• Revenues budgeted by line item.</td>
</tr>
<tr>
<td>• Expenses budgeted by line item.</td>
</tr>
<tr>
<td>• If your organization is an out-of-state organization, we need the NC next year’s budget or years’ budgets.</td>
</tr>
</tbody>
</table>

Budget - Next Year One

SAMPLE - Budget-Next Fiscal Year.pdf

Budget - Next Year Two

SAMPLE - Budget-Next Fiscal Year_VER_1.PDF
Final Attachment

The Final Attachment is a copy of your completed application.

Please follow the instructions listed below. Then upload the "Final Attachment" (copy of your completed application) in the space provided. To see an example of a Final Attachment, click HERE. To see step-by-step instructions on how to create the Final Attachment, click HERE.

1. Click the Review button at the bottom of the page.
2. Review your application and correct any errors that display in red.
3. Click Update.
4. Click the link to "View Printer Friendly Version" that is displayed in the top right portion of the page.
5. On the File menu, select “Save As” (or Control S on your keyboard), then select the location to save the document.
6. Name your document.
7. Then for “Save as type:” save your application as Save as Type = Webpage, HTML only (*.htm;*html). If your saved copy does not look like the example on our website, please resave by following the instructions above.
8. Close the "Printer Friendly Version".
9. Upload the “Final Attachment” document in the space provided below.
10. Click Update.
11. Click Submit. Immediately after clicking the submit button, you will receive an email stating your application was submitted. If you do not receive an email, check your spam or junk email folder. If you still did not receive an email stating you submitted your application, log back into your online account. If the application is in the “Pending” section, you did not submit the application. Open the application and click “Submit”.

Refer to our website at "Review How to create final attachments" for detailed, step-by-step instructions on how to create the final attachment (copy of application). or contact the Foundation at 800-443-8319 for more assistance.